



PK —

AFMC Perspective on DCMC Support for Public-Private Depot Workload

“The Good, the Bad, and the Ugly”

**Darryl A. Scott
Director of Contracting
Air Force Materiel Command
15 February 2000**



You guys want us to do what?!?

PK

BUYER ROLES:

- Prepare the requirement
- Develop the acquisition strategy
- Participate in the source selection process

RESPONSIBILITY

Treat seller individuals the same as any contractor

PCO



SELLER ROLES

- Participate in the development of the depot proposal
- Represent the depot (as a contractor) in the source selection process

RESPONSIBILITY

Conduct process at arms length with Buyer

DCMC

Provides Contract Administration Service (traditionally for private contractor)

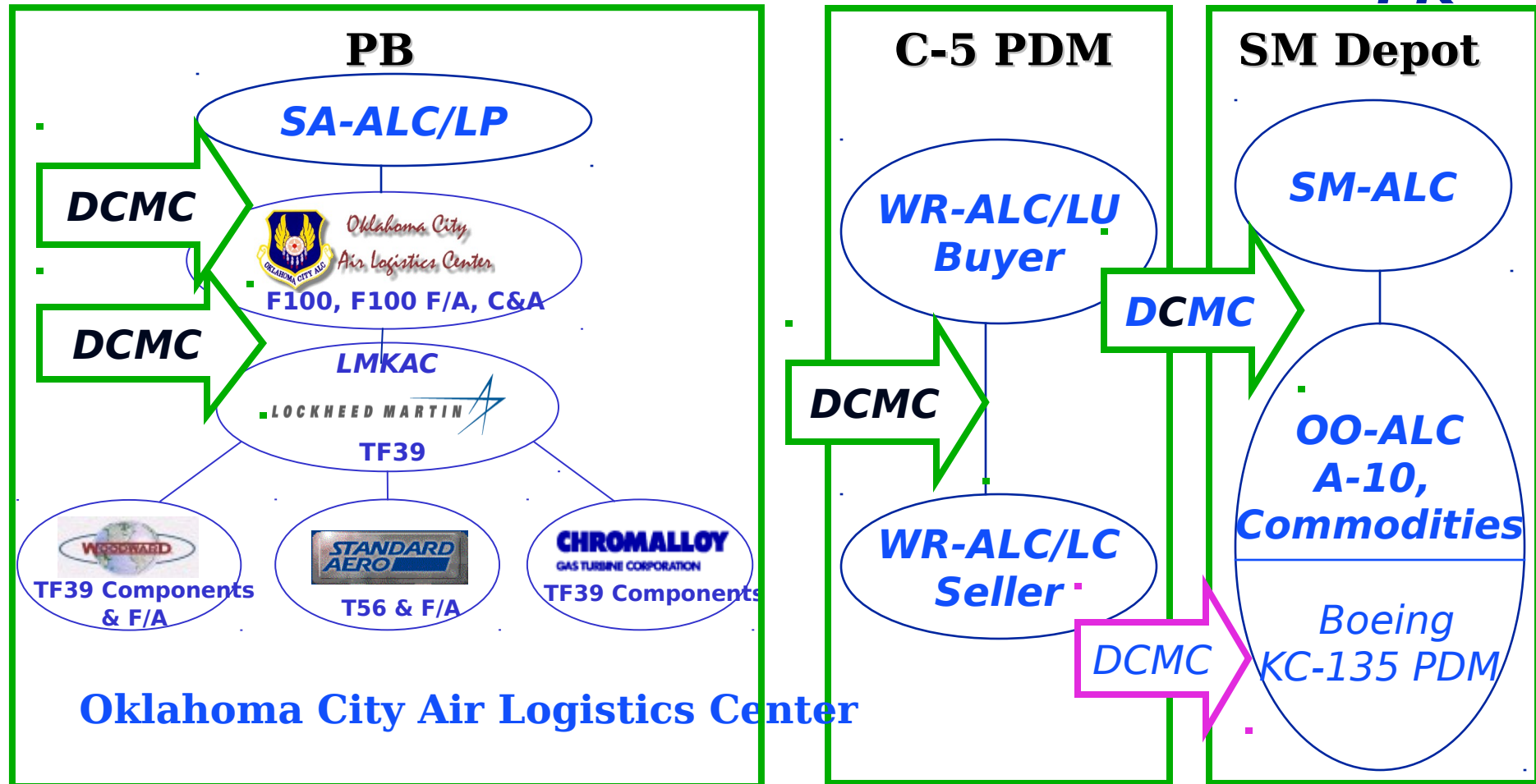
JMO

ACO



The Stage is Set.....

PK



“...And where you stand depends on where you sit!”



Background DCMC/DCAA Resources

PK —

<u>DCMC Office</u>	<u>Workload</u>	<u>Full-Time Equivalents</u>
Robins	C-5 PDM	20 + 3 military
Denver-Utah	A-10, Commodities	19
Fort Worth	F100 & Controls	8
In-House subtotal		(47) plus 3=50
San Antonio*	KC-135 PDM	12 plus 1 military
San Antonio*	TF39 & T56	<u>12</u>
*Traditional Relationship	DCMC Total	71 plus 4 = 75

DCAA Office Workload

Atlanta	C-5 PDM	1 plus
Salt Lake	A-10, Commodities	1 plus
Salt Lake	F100	1 plus
Tech. Specialist	Split (Ogden/Tinker)	<u>1</u>
DCAA Total		4 plus
GRAND TOTAL		79



The Good (Buyer's View)

PK

- **Work performed by DCMC clearly valuable to SPD (WR-ALC/LU, SA-ALC/LP, OC-ALC/LT); examples:**
 - Review and evaluate the Over & Above process
 - Review contractor status reports and CDRLS submission
 - Provides oversight on contractor's quality & safety programs
 - Track contract cost and monitor financial performance
 - Participate in IPTs on performance measurements
 - Senior management council w/ industry for issue resolution
- **Contract Clause & MOA to define DCMC's role (WR-ALC)**
- **DCMC adjusts to specific needs of SPD (WR-ALC)**
- **DCMC support in DMAG portion of PBA contract essential (OC-ALC/LT)**
- **DCMC proactive in establishing procedures for effective admin of LMKAC contract (OC-ALC/LT)**



The Bad (Seller's View)

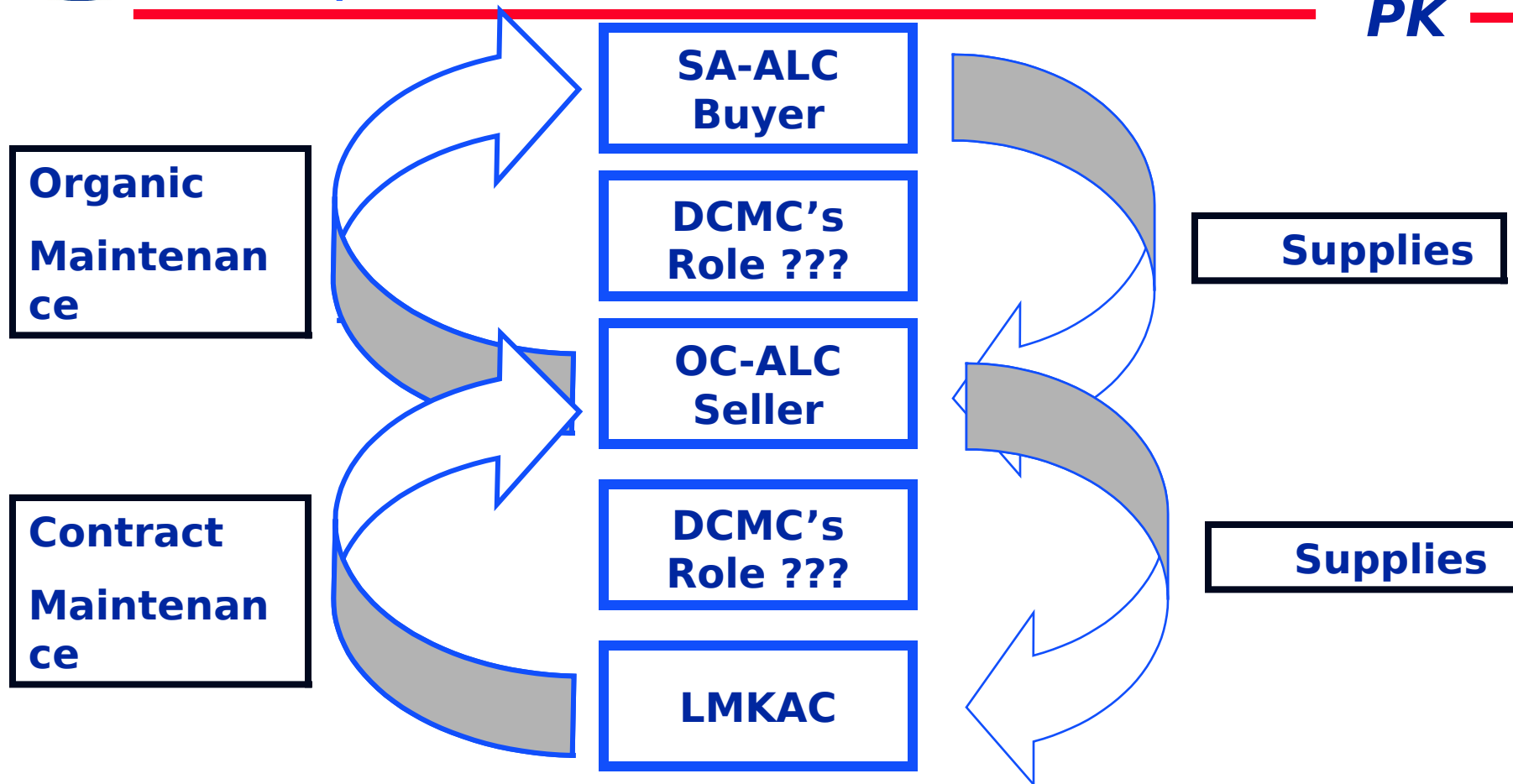
PK —

- **Work performed by DCMC not valuable**
 - Buyer hasn't delegated important work to DCMC
 - » DCMC only approve Over and Above
 - » DCMC not involved in schedule extensions
 - FAR part 12 contract yet DCMC conducting business as usual (e.g. imposing Quality Clauses prohibited by Part 12)
- **DCMC support of “public contractor” workload problematic**
 - DCMC required lots of training on govt depot systems
 - DCMC lacks experience w/ depot infrastructure and processes
- **Certain DCMC actions inhibit organic performance**
 - e.g. OO-ALC item repairs complete and ready for sale, but DCMC will not release until Delivery Orders and DD250s catch up
- **Some DCMC processes duplicate existing organic processes (e.g tracking GFE)**



The Ugly (not really...)

PK —



OC-ALC bids use of Gov't supply system which places seller performance responsibilities on the buyer of PBA service



Summary

PK —

- **DCMC contributions value-added (verified by the AFAA)**
- **Must learn to work together to be successful**
- **We will continue to review and refine relationship as we go**
 - **Buyer and seller pursuing “normalization” of their relationship to avoid no-value added duplication**
 - **DCMC services requires tailoring for oversight of organic efforts**